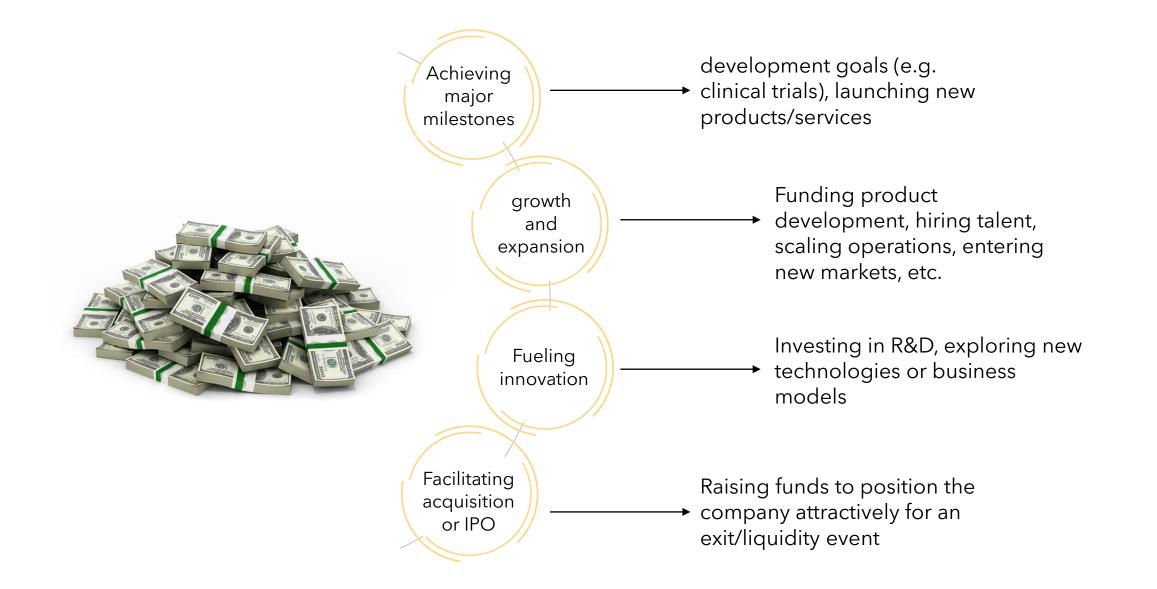
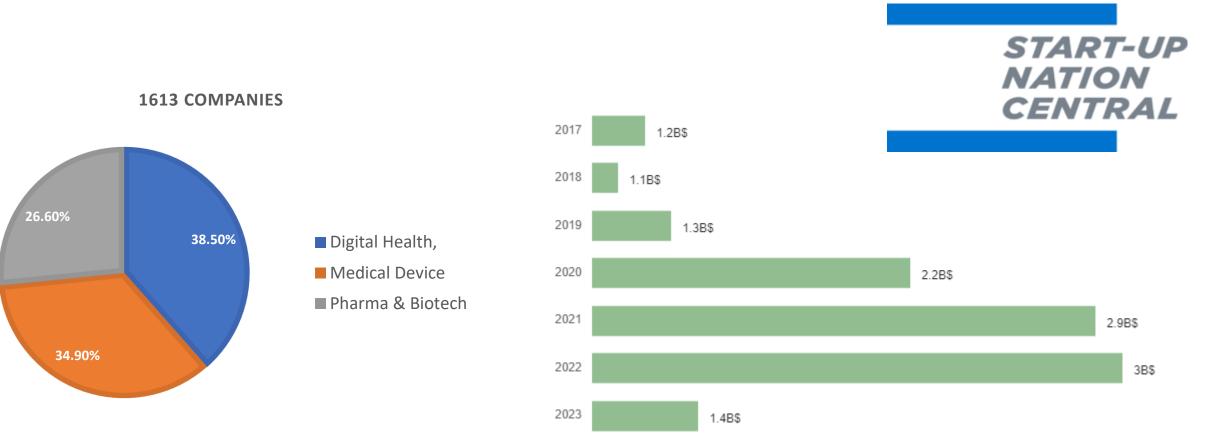
# Fund Raising from the CEO perspective

#### **Key Objectives Of Fundraising**

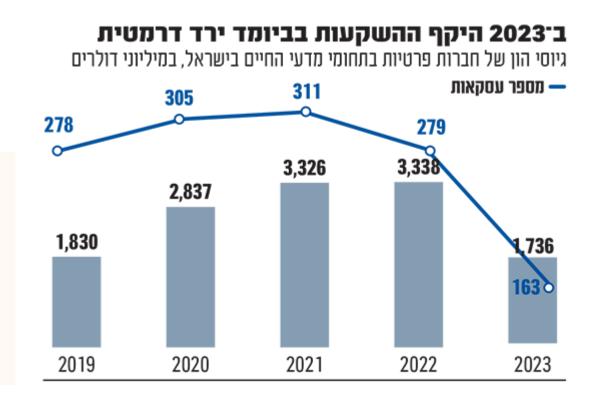


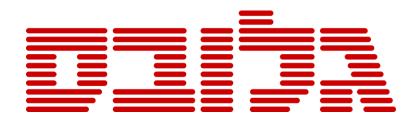
#### **Some Relevant Data**

There are 1,613 Health-tech companies in Israel (2023)



#### **Some Relevant Data**





#### סקטור הביומד הישראלי התייבש ב־2023, אך קרנות ההון סיכון אופטימיות להמשך

דוח חדש של איגוד תעשיות ההייטק משקף את המכות שספגו חברות הביומד הישראליות ב־2023: גיוסי ההון נחתכו ב־40%, וחלה ירידה של 50% בהקמת חברות חדשות • במבט לכיוון 2024, הדוח צופה את חזרתן של ההנפקות ותולה תקוות בתוכנית של רשות החדשנות לעידוד המוסדיים

גלי וינרב 15:22

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#### **Fundraising - Let's face the Reality**

- Takes time and requires patience
- Time-Consuming Process
- Constant Rejections
- Lengthy Diligence Cycles
- Different Investor Mindsets
- Constant Pressures
- Personal Sacrifices



### Fundraising - What Is Your Strategy?

- Focus on raising money where your market is
- Focus on Building a Strong Value Proposition
- Engage with Medical Device Investors and Specialized Funds
- Consider Working with a Banker or Placement Agent
- Leverage Milestone-Based Financing
- Prepare Comprehensive Fundraising Materials
- Leverage Industry Connections and Networking
- Be Prepared for Extensive Due Diligence

#### Not only Business Plan but also Financial Plan



Oct. 2025 Round B \$12M (Clinical) May 2027 Round C \$20M (Commercialization)

#### **The Investors Point of View**

In the current macroeconomic environment, investors in startups have become more cautious and have adjusted their investment criteria to mitigate risks

- Conservative Valuations
- Extended Runway / Clear path to profitability
- Clinical Evidence and Regulatory Pathway
- Strategic Partnerships and Collaborations
- Realistic Timelines and Milestones
- Sustainable business model
- Founders with relevant industry experience / a proven track record

#### **The Two Main Options**

1. Act directly to seek, engage and attract investors

2. Use a banker / Financial Advisor









## **Act Directly**

- Routinely collect lists and info of relevant investors
- Prepare a tracking table and document every interaction
- Visit the investors web-sites and identify who are your key contacts
- Use LinkedIn intensively but smartly
- Record yourself giving a presentation for training
- Be consisted build your story across all materials
- Prepare KOL's / User to speak with investors
- Involve your team in preparation and the process
- Try to set a process / time frame with the investors
- Focus only on what you can advance
- Aim for a term-sheet, others will follow

#### Work with a Banker

- Focus on bankers from your main territory
- Ask others / consult regarding suitable bankers
- Experience in working with Israeli companies an advantage
- Be transparent and coordinate expectations
- Interview the bankers including "Tough Questions"
- Let them know you are interviewing at least one more banker
- Let your chairman / board interview them before taking a final decision
- Commission of a good banker 3.5-8% or minimum of \$350K-\$500K

### Conclusion

- Validate your fund-raising strategy
- Prepare well your materials and data-room
- Start the process as early as you can
- Use your board and every relevant connection
- Train yourself on storytelling
- Prepare a real-world clinical experience / KOL's to support
- Manage the process and document it
- Focus on the leader
- Realistic Optimism
- Use a banker if you need to raise tens of millions



# THANK YOU & GOOD LUCK

**Ronen Castro**